



Blueprints for Resilience

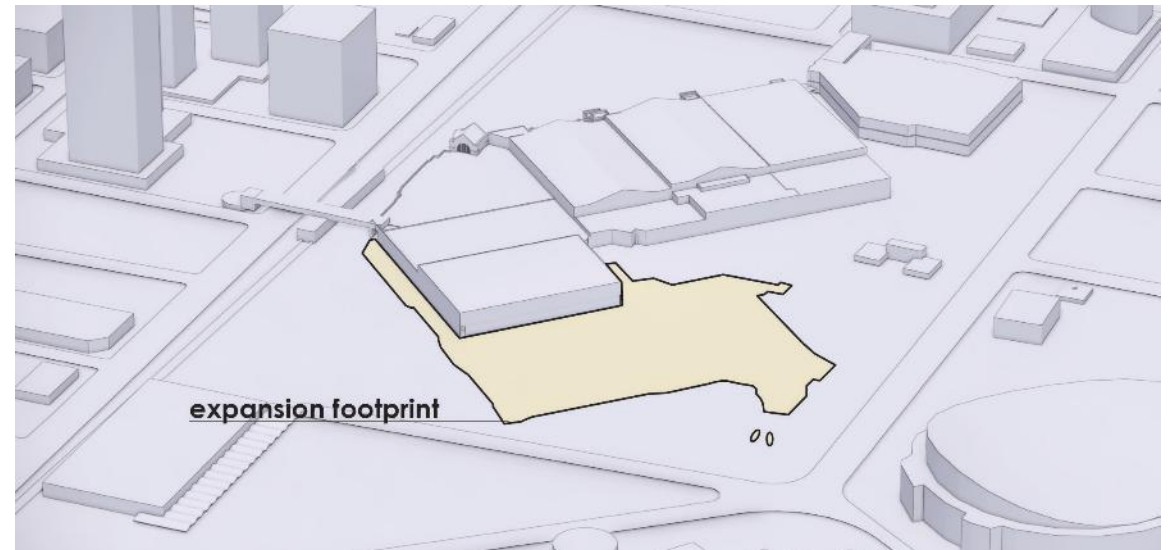
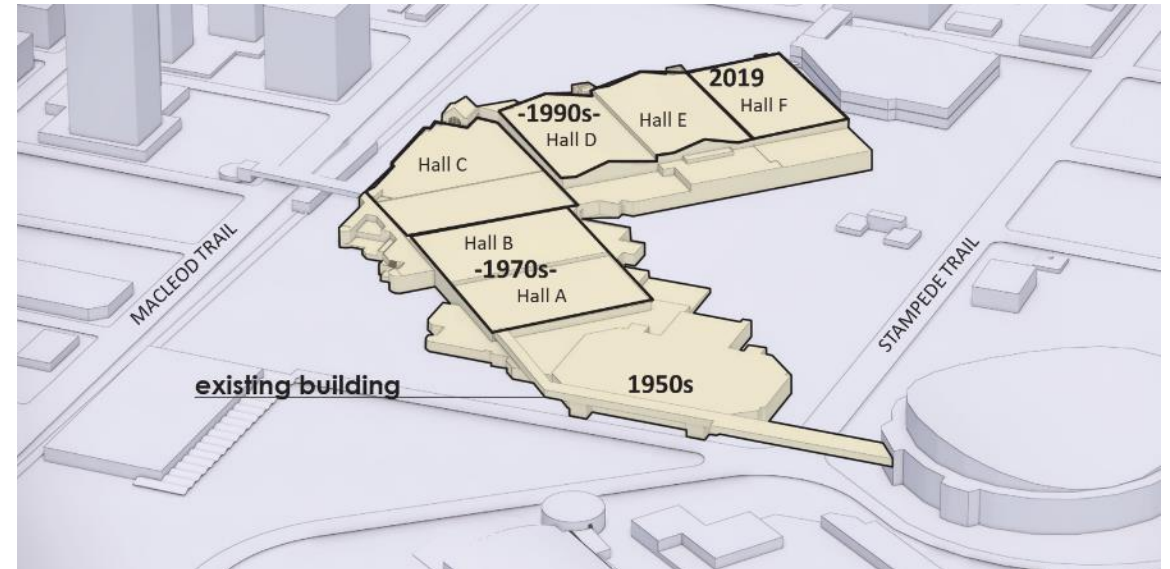
Lessons from the BMO
Convention Centre
Expansion



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Principal, Contract
Administration Lead, AB
Stantec Architecture

BMO Convention Centre Expansion

- \$500 Million infrastructure investment
- 565,000 square foot expansion
- 33,000-person capacity
- 100,000 square feet of new exhibition space





The Team





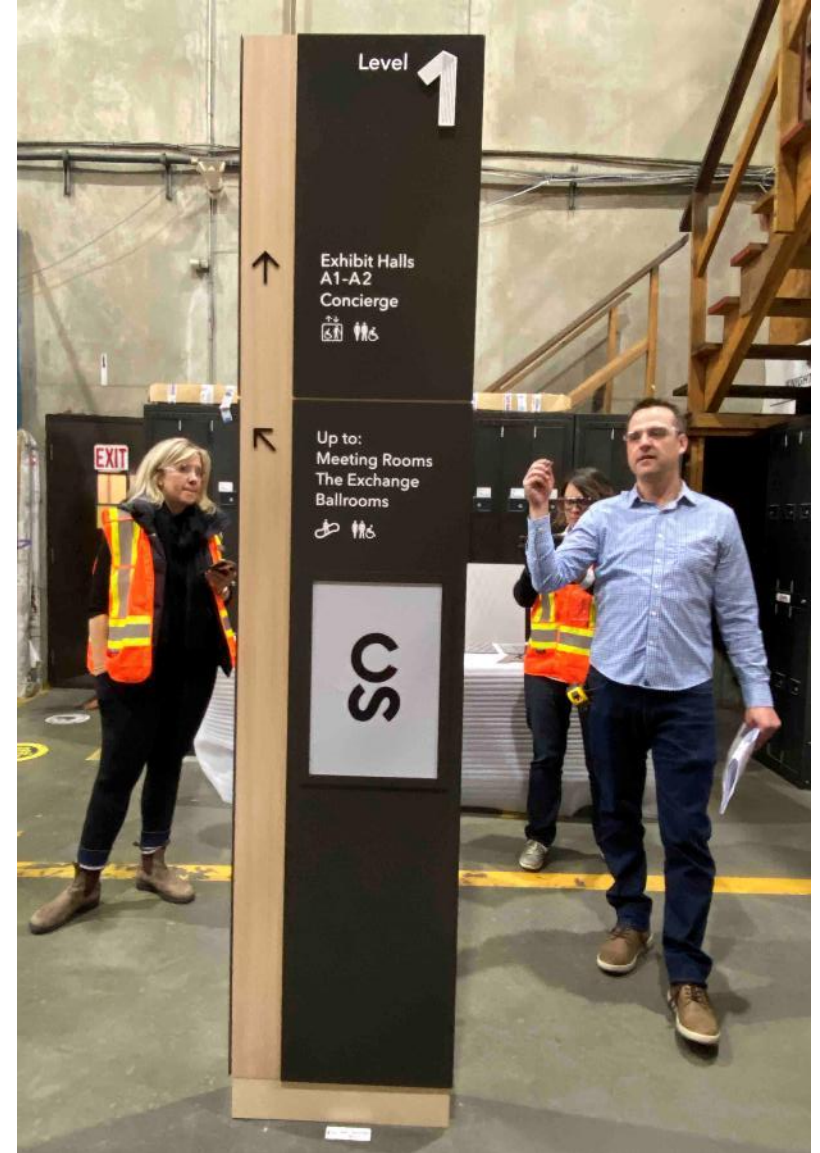
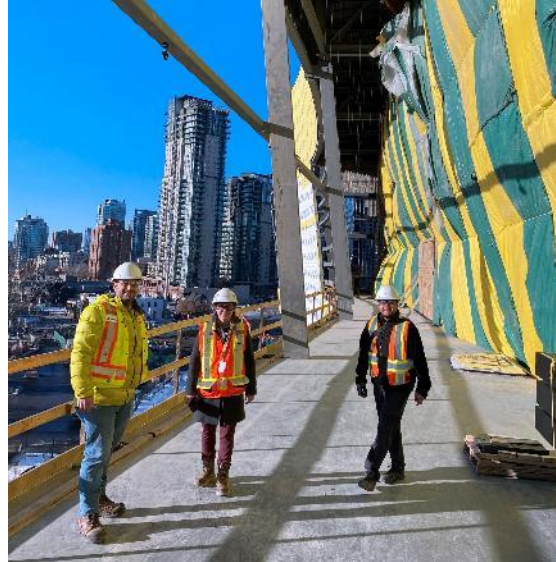
Project Challenges

- Global Pandemic Impacts
- Material Shortages
- Labor Force Strain
- Geopolitical Pressures
- Complex Site Coordination
- Zero Downtime Requirement



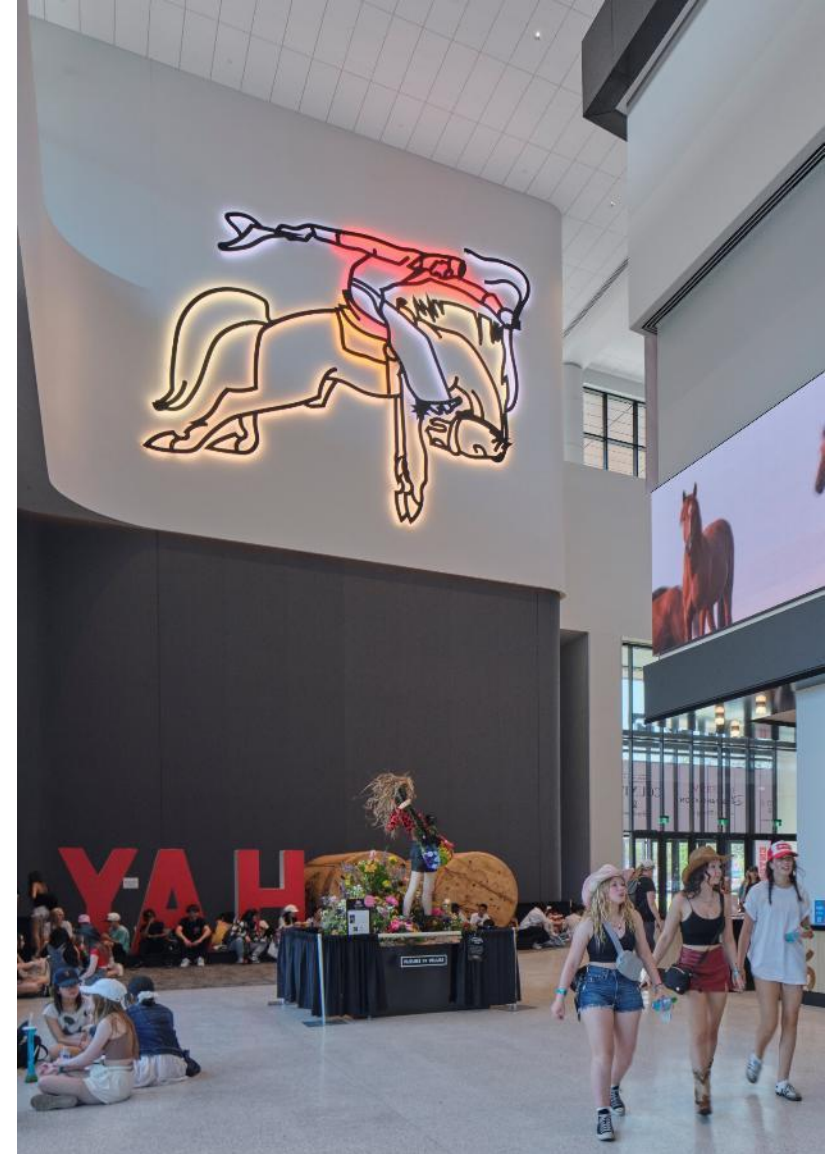
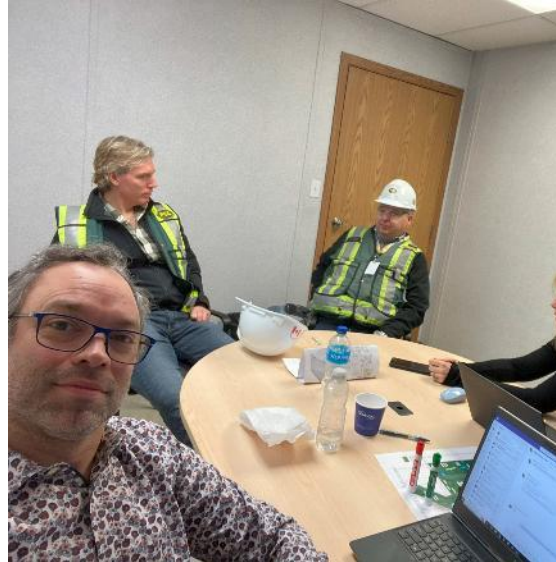
Solutions & Strategies

- Procurement
 - Know your risks and align strategy early
- Tailoring Workflows
 - Blend team goals and review regularly
- Build it Twice
 - Mock-up, schedule for quality, consensus



Activate Your Team

- ONE TEAM ethos
 - Act as one unit, not separate silos
- Collaboration
 - Align goals and share accountability
- Communication
 - Be clear, consistent, and proactive





Thank You

